

CP- 107 : ACCOUNTING FOR MANAGERS

Objectives

The basic purpose of this course is to develop an insight of postulates, principles and techniques of accounting and utilisation of financial and accounting information for planning, decision-making and control.

Course Contents

- I. Financial Accounting - Concept, Importance and Scope, Generally Accepted Accounting Principles,
- II. Preparation of Financial Statements with special reference to analysis of a Balance Sheet and Measurement of Business Income ; Management Accounting - Concept, Need, Importance and Scope
- III. Financial Statement Analysis, Ratio analysis, Funds Flow Analysis, Cash Flows analysis.
- IV. Cost Accounting - Cost, Cost Classifications, Cost Sheet, Cost Accounting, Records and Processes, Cost Ledger and Control Accounts, Reconciliation and Integration between Financial and Cost Accounts; Overhead Cost and Control ; Costing for Decision-Making, Marginal Costing and Breakeven analysis,
- V. Budget and Budgetary Control, Performance Budgeting, Zero-Base Budgeting; Standard Costing and Variance Analysis - Material Labour and Overheads,

Suggested Readings

1. Anthony R N and Reece J S. *Accounting Principles, 6th ed., Homewood, Illinois, Richard D. Irwin, 1995.*
2. Bhattacharya S K and Dearden J. *Accounting for Management Text and Cases. New Delhi, Vikas, 1996.*
3. Heitger, L E and Matulich, Serge. *Financial Accounting. New York, Mc-Graw Hill, 1990.*
4. Hingorani, N L. and Ramanathan, A R. *Management Accounting. 5th ed., New Delhi, Sultan Chand, 1992.*
5. Horngren, Charles etc. *Principles of Financial and Management Accounting. Englewood Cliffs, New Jersey, Prentice Hall Inc., 1994.*
6. Needles, Belverd, etc. *Financial and Managerial Accounting. Boston, Houghton Mifflin Company, 1994.*
7. Vij, Madhu. *Financial and Management Accounting. New Delhi, Anmol Publications, 1997.*

The list of cases and specific references including recent articles will be announced in the class at the time of launching of the course.