

## **505 : Accounting for Managers**

1. Management Accounting: Meaning Definition Financial Statements Analysis: Meaning and Definition, Objectives, Importance. Type of Financial Analysis. Tools and Techniques of Financial Analysis Limitations of Analysis of Comparative Financial Statement and Common-size Statement.
2. Ratio Analysis: Meaning and Definition, Forms, Importance, Objective and precaution Limitations., General Safety levels of Ratios classification, Calculation and Interpretation of financial Ratios.
3. Analysis of Working Capital: Meaning, Definitions., Concepts, Type, Components, Determinants, Analysis of Working Capital, Estimation of Working Capital requirements, Operating Cycle Method, Forecasting Method, Projected Balance Sheet Method, P&L Adjustment Method and Cash Forecasting Method.
4. Funds Flow Analysis: Concept, Meaning and Definitions of Funds, Flows and Funds Flow Statement, Objectives, Importance and Limitations of Funds Flow Statement, Difference between Funds Flow Statement and Financial. Sources and Uses of Funds, Preparation and Interpretation of Changes in working capital statement and statement of Sources and uses of Funds. Preparation of cash Flow statement and AS-3.
5. Capital Budgeting: Comparative study of conventional and discounted cash flow methods.  
Analysis of Value Addition: Concept of Value –Addition, Meaning and Definition, Value Added Statement, Calculation of Value Added Ratios, Preparation and Interpretation of Value Added Statement.

### **Suggested Reading:**

1. Anthony, Robert: Management Accounting, Tarapore-Wala, Mumbai.
2. Horngren, C.T., Gary L. Sundem, and William O. Stratton: Introduction to Management Accounting, Prentice Hall, Delhi.
3. Khan, M. Y. and Jain, P. K. : Management Accounting Tata McGraw Hill, New Delhi.
4. Pandey, I. M: Essentials of Management Accounting, Vikas publishing House Pvt. Ltd.